PUBLIC PROCUREMENT AND DISPOSAL OF PUBLIC ASSETS AUTHORITY
"Regulating for Results"

PPDA QUARTERLY NEWSLETTER

JULY - SEPTEMBER 2026

EGP 2.0 IS HERE

- The National Rollout of eGP 2.0

  Smarter procurement, greater access and a more transparent Uganda



BOARD -MINISTER

- New Finance State Minister backs PPDA reforms.

UNIT COST

- PPDA advances a new framework for better procurement costing.

PIM-PLUS

- PPDA delivers on its commitments.

PARTNERSHIP

- PPDA & CSBAG partner to strengthen citizen participation and oversight.

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LEADERSHIP

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EXECUTIVE DIRECTOR'S FOREWORD



Dear Reader,

True to our commitment, we bring you yet again a selection of exciting updates from the public procurement and disposal of public assets arena in this quarterly edition of our newsletter. This newsletter is, and will remain, one of our channels though which we shall continue to reach out to our stakeholders as we soldier on, on our avowed journey to make the public procurement landscape transparent as we regulate for results.

In this edition, we are pleased to announce that the digitalisation of public procurement continues on an unstoppable trajectory. The re-engineered e-GP 2.0 is now up and running in 100 entities across government. Look out for the details of how this process will further ensure efficiency of public procurement and disposal with the standardization of electronic documents, supplier registration, goods and services information and to streamline public procurement transactions for efficient government service delivery.

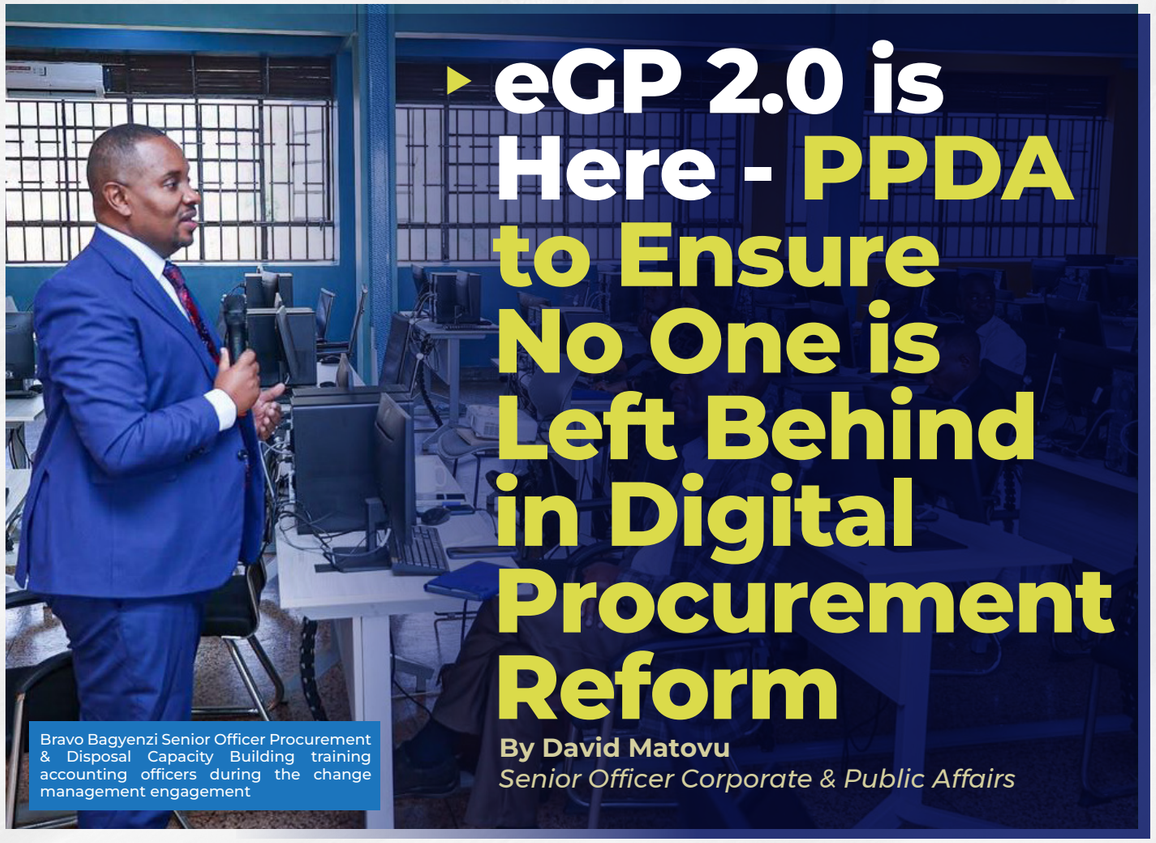
The Authority's regulatory function has once again registered a landmark achievement; this time in courts of law. Find out how, in line with section 128 of the PPDA Act, the Authority suspended a provider failing "to substantially perform the obligations specified in the contract". Disagreeing with the Authority's decision, the provider sought legal redress in court. Court upheld the decision of the Authority. This is a very import ruling by court. While the Authority does not get gratification in penalizing providers, it is important that the integrity of the procurement processes in the country are upheld to ensure value for tax payers' money.

Some of our flagship undertakings recently include bringing on board hitherto marginalized groups into public procurement i.e. women, youth and people with disabilities. Not to forget local contractors in the tightly competitive environment with foreign firms. Find out what the Authority has been doing lately.

And did you know that Uganda is gearing for a high profile international public procurement meeting in Kampala? Uganda will take centre stage as the global hub for public procurement, bringing together practitioners, researchers, policymakers and development partners from around the world for the 10th International Public Procurement Conference (IPPC10). The IPPC has grown significantly since its inaugural edition in 2004, held in Florida, USA, which attracted 125 participants from 24 countries alongside representatives of several international organisations. More than two decades later, the conference has evolved into a major global platform for shaping the future of public procurement. Reach out to us on how you can be part of this forum.

All this and more constitute this, our latest edition. And as always, we value your feedback. Do not hesitate to contact about this publication or indeed any matter related to procurement and disposal of public assets. We are at your call and beckon.

Enjoy your reading.



eGP 2.0 is Here - PPDA to Ensure No One is Left Behind in Digital Procurement Reform

By David Matovu
Senior Officer Corporate & Public Affairs

Uganda's public procurement & disposal system is undergoing one of its most significant transformations yet.

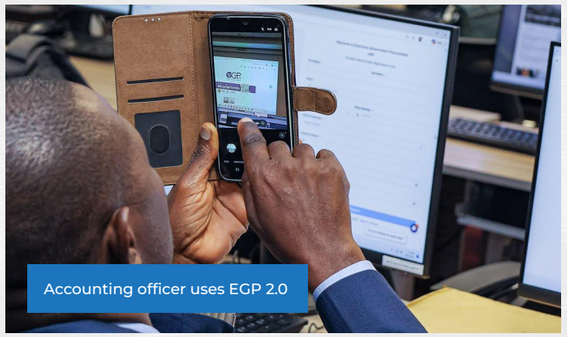
With the national rollout of the upgraded Electronic Government Procurement System (eGP 2.0) now underway, the Public Procurement and Disposal of Public Assets Authority (PPDA) is at the centre of preparing Uganda's procurement community for a new era in which public procurement will increasingly be conducted digitally.

The upgraded system, whose national rollout commenced on 1st July 2026, is being implemented through a partnership involving the Ministry of Finance, Planning and Economic Development (MoFPED), PPDA, the National Information Technology Authority-Uganda (NITA-U), and the Ministry of ICT and National Guidance (MoICT&NG).

eGP 2.0 is designed to support an end-to-end electronic procurement environment, reducing dependence on manual and paper-based processes while strengthening efficiency, transparency, accountability and traceability.

For PPDA, however, the transformation is not simply about introducing new technology. It is about ensuring that the people, institutions and businesses that participate in Uganda's public procurement system are prepared and supported to use it effectively.


Practical session on EGP


Accounting officer uses EGP 2.0

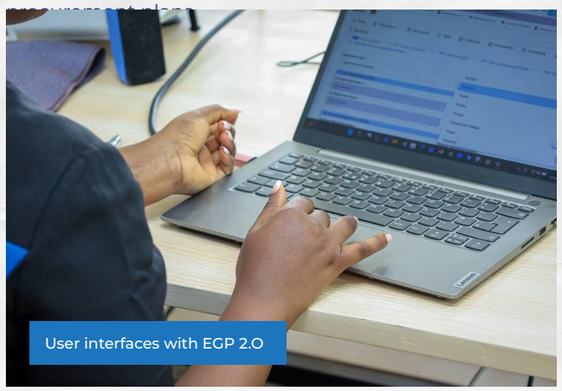


Godfrey Ssemugooma, Ag. Accountant General MOPFPED addressing Accounting officers

During the first quarter of FY2026/27, PPDA has been deeply involved in moving eGP 2.0 from preparation to practical implementation. Working alongside MoFPED and the other Government partners, the Authority has supported the preparation of the first 100 Procuring and Disposing Entities (PDEs) selected to pioneer implementation of the upgraded platform.

PPDA has since participated in change-management engagements with Accounting Officers and Heads of Procurement and Disposal Units, followed by hands-on end-user training for Accounting Officers, Heads of Departments and other users across the selected entities.

But the work has not ended in the training rooms. Following the capacity-building sessions, PPDA officers, working alongside the eGP technical team, have been deployed to individual entities to provide hands-on implementation support. The teams are assisting entities to activate the system, onboard users, address practical implementation challenges and upload their procurement plans.


User interfaces with EGP 2.0

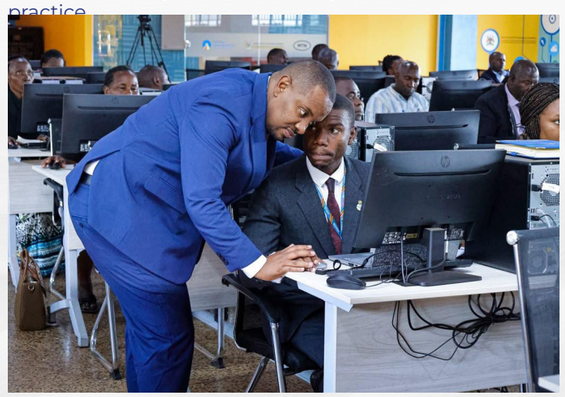
The objective is clear: entities must move beyond knowing about eGP 2.0 to actually conducting procurement through it. eGP 2.0 brings together the different stages of public procurement within a digital environment - from procurement planning and publication of opportunities to bidding, evaluation, contract management and reporting.

The upgraded platform also provides for integration with key Government systems, including those of the Uganda Revenue Authority (URA), Uganda Registration Services Bureau (URSB) and the Integrated Financial Management System (IFMS).

For PPDA, these capabilities present an important opportunity to strengthen regulatory oversight. Greater digitisation means improved procurement data, stronger audit trails and increased visibility of procurement activity across entities. It also creates an environment in which compliance can increasingly be supported by timely and reliable information.

Ultimately, however, technology must translate into better procurement outcomes: shorter processes, improved compliance, greater transparency and better service delivery for Ugandans.

The system also complements other reforms being championed by PPDA, including Collaborative Procurement, strengthened procurement performance monitoring and ongoing initiatives aimed at professionalising and improving public procurement practice.



For PPDA, success will therefore not simply be measured by how many people have attended training or how many entities have been activated. The real measure will be whether entities successfully conduct procurement transactions through the system, providers are able to participate effectively, and the reform ultimately delivers better procurement outcomes.

As implementation progresses beyond the first 100 entities, PPDA will continue to place awareness, capacity building, regulatory guidance and hands-on support at the centre of the transition. Particular attention will be given to ensuring that Procuring and Disposing Entities, procurement practitioners, suppliers, contractors, consultants and other stakeholders understand what the transition means for them and are equipped to participate.

The message from PPDA is therefore clear: eGP 2.0 is here, public procurement is going digital, and no one should be left behind!


PPDA Legal Department

A Five-Year Suspension, A Court Challenge, and a Defining Win for Public Procurement

By Shakirah Nayiga

A five-year suspension that ended up in court has now been upheld, giving the Public Procurement and Disposal of Public Assets Authority (PPDA) a significant legal victory and reaffirming its role in holding providers accountable for professional and ethical standards.

The High Court Civil Division in Kampala delivered the ruling on 31st August, 2026, dismissing a judicial review application by Jackson Muhwezi, Trading as Habitat Consultants, and awarding costs to PPDA. Muhwezi had challenged the Authority's decision to suspend his firm for five years following concerns over structural defects at Maryhill High School.

The story, however, began much earlier in 2011, when Habitat Consultants was contracted by the Ministry of Education and Sports through competitive bidding to design and supervise rehabilitation and expansion works at eight schools, including Maryhill High School. The works were completed and handed over in 2014.


PPDA Legal team poses for a picture

Nearly eight years later, concerns surfaced with public complaints prompting a structural integrity assessment of the school's academic block. The Ministry of Works and Transport technical team found active and worsening cracks, inadequate load-bearing capacity, problems with the foundation and structural design, defective materials and inadequate quality control.

PPDA then stepped in by way of investigating the matter. The Authority notified Habitat Consultants of the concerns and gave the firm an opportunity to respond. A hearing was held on 17th April, 2024. Two months later, the five-year suspension took effect.

But the matter was far from over as Habitat Consultants went to the High Court in October 2024, arguing that the Authority had acted illegally, improperly and irrationally. The case put the Authority's regulatory powers under scrutiny.

The Court ultimately upheld PPDA's action. It found that the Authority did not have to wait for a professional regulatory body to act before exercising its powers under Section 128 of the PPDA Act Cap 205. It also made an important distinction: the expiry of a defects liability period did not erase responsibility for professional ethics and standards following the performance of a contract.

Behind the courtroom outcome was a team effort. PPDA's Legal and Board Affairs team recognised the contribution of staff whose careful record-keeping, legal analysis, evidence gathering and preparation helped support the Authority's case. Among those were Director Legal and Board Affairs **Uthman Segawa,** Managers Legal Affairs **Sophia Nassali Masagazi,** Manager Northern Region **Mary Akiror,** Manager Board Affairs **Eron Namusoke** and Manager Performance Monitoring **Doreen Kyazze Mulema**, Senior Officers Legal Affairs **Patrick Mujuni,** Amanda Lulu, Mary Frances Namirembe and Ann Wokuri and the wider team especially Rahim Batwala Tadaaga.



(L-R) Amanda Crispa Lulu, Senior Legal Officer, Uthman Segawa, Director Legal & Board affairs and Sophia Masagazi, Senior Officer Legal

The ruling went beyond one company and one suspension. It reinforced a simple but important message for public procurement: **finishing a contract does not necessarily end accountability.**

For PPDA, it was a reminder that professional responsibility, ethical conduct and strong regulatory oversight remain essential to protecting public resources and delivering value from public procurement.

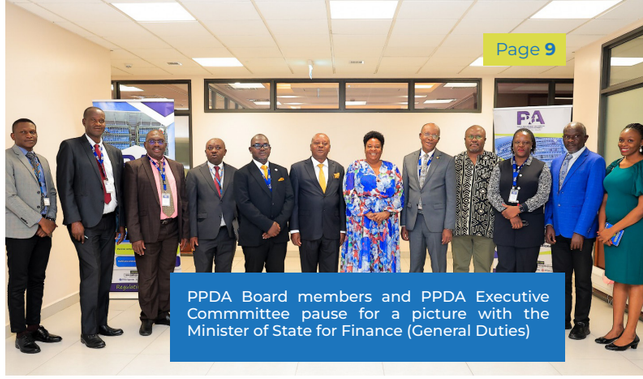
The writer is a graduate trainee Corporate and Public Affairs at PPDA



PPDA Legal & Board Affairs Department staff pose for a group photograph with the Executive Director, Canon Benson Turamye.



(L-R) PPDA Board Chairman CPA Julius K Ishungisa, Minister for Finance (General Duties) Hon. Cissy Mulondo and PPDA Executive Director Canon Benson Turamye at the Ministry of Finance Headquarters



PPDA Board members and PPDA Executive Commmittee pause for a picture with the Minister of State for Finance (General Duties)



Up & Down) PPDA Board and management engage in discussions with Hon. Cissy Mulondo.



New Finance State Minister Hon. Cissy Mulondo Backs PPDA Reforms, Pushes For Faster And Transparent Procurement

By David Matovu

The new Minister of State for Finance (General Duties), Hon. Cissy Mulondo, has pledged her support to ongoing reforms aimed at making Uganda's public procurement system faster, more transparent, accountable and responsive to national development priorities.

The Minister made the commitment during her maiden engagement with the PPDA Board and Management, led by Board Chairperson Mr. Julius K. Ishungisa and Executive Director Canon Benson Turamye, at the Ministry of Finance Headquarters in Kampala on Thursday 20th August

Briefing the Minister, the Executive Director highlighted the strategic importance of public procurement, through which approximately 65% of the national budget is spent. He outlined ongoing interventions in local content, opportunities for youth, women and persons with disabilities, cost standardisation, improved contract implementation and the rollout of the enhanced eGP 2.0 platform.

PPDA Board Member, Dr. Isaac Kyaligonza, also highlighted ongoing reforms aimed at making Uganda's procurement framework leaner, faster and more efficient, while strengthening transparency, quality and job creation.

Hon. Mulondo pledged to support PPDA's reforms and digitisation agenda and to defend the Authority's regulatory independence.

Her message to the procurement fraternity was clear:

"Procurement must not be a bottleneck to development. It must be an enabler."

She challenged PPDA to champion integrity, speed with compliance and citizen-centric service delivery, while maintaining zero tolerance for corruption.

Ultimately, every procurement process must translate into results that Ugandans can see and feel - in our schools, hospitals, roads, infrastructure and other public services.

When procurement works well, Uganda wins. When procurement fails, service delivery fails.

The writer is the Senior Officer Corporate and Public Affairss, PPDA.

PPDA Advances The Unit Cost Framework

By Saharu Nassazi

Behind every well-planned road project is a critical question: what should it reasonably cost? PPDA is helping Government answer this through the development of a Unit Cost Framework aimed at bringing greater consistency, accuracy and accountability to road construction costing.





Road construction projects in Uganda

The framework is an important part of PPDA's efforts to strengthen procurement planning, Contract monitoring and managementand promote value for money. By establishing a common basis for estimating costs, it is intended to help Government institutions prepare more realistic budgets, assess proposed expenditure and identify unexplained pricing differences.

At the heart of this initiative is PPDA's Research Team, led by Director Strategy and Planning Mike Nsereko, alongside Manager Research Gloria Kansiime and Senior Officer Saharu Nassazi. The team has worked tirelessly with the consultants team to conceptualise, develop and refine the framework, translating research and technical analysis into a practical tool for improving public expenditure decisions.

Following engagements between PPDA, the Ministry of Finance, Planning and Economic Development, and the Ministry of Works and Transport, a technical working group was established to guide further review, validation and inform MoFPED Top Technical Team on the way forward for approval. The TWG includes members from MOFPED, NPA, UBOS, PPDA and MOWT

This collaboration brings together expertise in public procurement, planning, engineering and price statistics. UBOS's role is particularly important in providing authoritative price information for construction materials helping ensure that the framework draws on credible data.

The Ministry of Works and Transport is leading the practical testing, with engineers from various departments involved in road and bridge construction working alongside the consultant to assess the the framework. Using an Excel-based tool, they enter actual project figures and examine how the framework responds to different project characteristics and procurement approaches.

During such hands-on validation exercises, engineers identify gaps, challenges, give credible assumptions and recommend improvements. Their experience on the ground is helping shape a framework that is both technically sound and practical for use.

For PPDA, this is where research begins to translate into institutional impact, bringing implementing agencies together around a shared approach to costing and subjecting that approach to practical scrutiny before wider application.

Testing and refinement are expected to continue through the coming quarter. The technical working group will then submit the refined framework to the Accountant General and the Ministry of Finance's senior technical leadership. Following approval all the required levels, it will proceed to Cabinet for consideration, with wider capacity building for engineers planned once the necessary approvals are secured.

The framework's full benefits will depend on approval and effective implementation. Its potential, however, is significant in regards tostronger cost estimates, more informed public procurement decisions and a clearer basis for questioning unjustified expenditure.

Through the dedication of the PPDA Research Team and collaboration with partner institutions, PPDA is laying the groundwork for a system in which infrastructure budgets are better supported by evidence and public funds are better positioned to deliver lasting value.

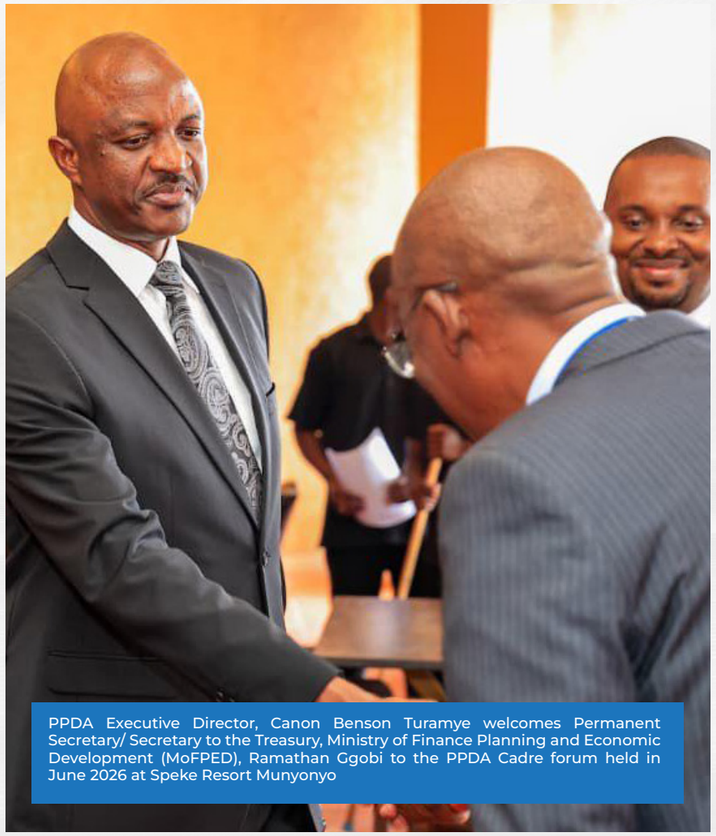
The writer the PPDA Senior Officer Research at PPDA



Attendees of the 2nd Operations Technical Commitee meeting of the public investment management plus operation pause for a group picture

PPDA Delivers Year 1 Results Under Pimplus

By David Matovu



PPDA Executive Director, Canon Benson Turamye welcomes Permanent Secretary/ Secretary to the Treasury, Ministry of Finance Planning and Economic Development (MoFPED), Ramathan Ggobi to the PPDA Cadre forum held in June 2026 at Speke Resort Munyonyo

The 2nd Operations Technical Committee (OTC) Meeting of the Public Investment Management PLUS (PIM-PLUS) Operation was held on 20th August 2026 at the Ministry of Finance, Planning and Economic Development (MoFPED).

PIM-PLUS is a USD 200 million World Bank-funded flagship reform under the Public Finance Management Strategy, aimed at strengthening public investment and asset management. It supports NDP IV and the Tenfold Growth Strategy through improved project preparation, budgeting, execution and asset maintenance.

The meeting, chaired by Director Budget, Mr. Hannington Ashaba, reviewed the status of achievement of Year 1 Disbursement Linked Indicators (DLIs), Disbursement Linked Results (DLRs) and implementation of strategic projects.

PPDA Delivers its Year 1 Results

PPDA was congratulated, applauded and appreciated by the Committee for successfully achieving its Year 1 DLRs.

PPDA's key responsibilities fall under DLI 6 – Medium & High-Value Contracts Procured on a Cost-Effective & Timely Basis. Among the achievements reported were completion of the Business Process Re-engineering of public procurement



PPDA Executive Director, Canon Benson Turamye engages with the Permanent Secretary/ Secretary to the Treasury, Ministry of Finance Planning and Economic Development (MoFPED), Ramathan Ggobi at the PDDA Cadre Forum.



processes to improve efficiency, and issuance of a circular to strengthen control of cost variations in public investment projects.

The wider PIM-PLUS Operation tracks 34 DLRs across 10 DLIs, implemented by different Government institutions including MoFPED, PPDA, NEMA, NITA-U and the Office of the Prime Minister, among others. At the time of the review, five DLRs had been successfully achieved, including PPDA's procurement-related results, while other implementing agencies continue working towards the outstanding Year 1 targets. The Committee particularly emphasised timely completion of the remaining results and close coordination among the responsible institutions.

The Operation also supports 12 strategic projects worth USD 120 million, covering interventions across the public investment cycle.

During the meeting, Mr. Ashaba challenged implementing institutions to embrace a change in mindset and use PIM-PLUS to address bottlenecks affecting Government investment, noting:

"This is PIMPLUS, we must do things differently."

As the Operation progresses, PPDA will continue playing its part in ensuring that public procurement supports timely, cost-effective and efficient delivery of Government investments.

The writer is the Senior Officer Corporate & Public Affairs at PPDA



PPDA Board members and Executive Committee pose with the Permanent Secretary/ Secretary to the Treasury, Ministry of Finance Planning and Economic Development (MoFPED), Ramathan Ggobi at the PPDA Cadre Forum 2026 at Speke Resort Munyonyo

Driving Value for Money through Aggregated Procurement

By Michael Abaine



Attendees of the aggregated procurement meeting pose for a group picture

Government entities have historically procured similar goods independently creating fragmented markets, inconsistent unit prices, and duplicated administrative costs, with multiple entities running separate tenders for the same vehicles, computers, and other common items. To close this gap, the Public Procurement and Disposal of Public Assets Authority (PPDA) issued Guideline No. 1 of 2026 on Procurement of Aggregated Requirements, which took effect on 1st July 2026. The Guideline is anchored in law under Section 60(5) of the PPDA Act (Cap. 205) on aggregated procurement, Section 134 on PPDA's regulatory powers, and Regulation 22 of the PPDA Regulations 2023 on the Procuring and Disposing Entities framework.

What is Aggregated Procurement?

Aggregated procurement is defined as the consolidation of common procurement requirements from multiple Procuring and Disposing Entities (PDEs) into a single process in order to achieve economies of scale, obtain value for money and reduce procurement costs. Executed through a National Framework Agreement, Attorney-General-cleared contract of 1-3 years between a Lead Entity and pre-qualified suppliers. Once in place, any Beneficiary Entity can draw against it via a simple call-off order, with no fresh bidding required.

Is this a return to the Central Tender Board?

The question that naturally arises is whether aggregated procurement represents a return to the Central Tender Board?, The answer is No, this reform does not eliminate the procurement functions of individual PDEs or create a single central tendering institution. Rather it provides a structured mechamism through which entities with common requirements can combine demand while retaining defined institutional responsibilities within the procurement framework

This reform is expected to deliver four core gains: cost savings, as bulk purchasing power consistently drives lower unit prices across government; efficiency, by eliminating duplicated procurement processes and freeing PDU staff to focus on complex, entity-specific needs; standardisation, through uniform quality specifications that reduce defects and promote sustainable procurement; and accountability, via centralised oversight by the Ministry of Finance, Planning and Economic Development and the Authority, backed by a mandatory exceptions register that deters abuse. The Authority has mapped out risks including local content

and institutional capacity gaps e.t.c and escalated these to the responsible authorities.

The Budget Execution Circular (BEC) FY 2026/27 designated the Ministry of Works and Transport as Lead Entity for motor vehicles, motorcycles, and tyres and tubes, with The Ministry of Public Service as a participating Entity and Ministry of Information and Communications Technology as a Lead Entity on computers and computer accessories with NITA-U as a key participating entity. The Authority has held stakeholder engagements with the Lead and participating Entities on operationalisation of the Guideline.

From Policy to Implementation

Following the same circular and the Guidleine, The Authority has completed the consolidation exercise of the FY 2026/27 procurement plans, aggregating eligible items drawn from the Annual Procurement and Disposal Plans submitted to the Authority across the four designated categories: motor vehicles, motorcycles, tyres and tubes, and computers and accessories and submitted for approval to as Permanent secretary and Secretary to Treasury .

The analysis for the four items identified 1,055 plan entries (2,024 units) valued at UGX 445 billion. Motor vehicles lead in value (UGX 255.2bn, 57%) despite fewest entries, reflecting high unit costs. Computers and accessories dominate by volume (1,291 units, 730 entries) but only 28% of value (UGX 124.6bn), showing frequent, lower-cost transactions. Motorcycles follow the same pattern (441 units, 3%/UGX 12.2bn), while tyres and tubes, though smallest overall, still hold a notable 12% (UGX 53.0bn) share. Motor vehicles and computers together make up 85% of total value the priority focus for Lead Entities as framework processes commence.

What happens next?

Lead Entities are now expected to commence the procurement processes required to establish their respective National Framework Agreements, while Beneficiary Entities to issue call off orders against these frameworks. The Authority and MoFPED continue sensitisation of Accounting Officers, PDU heads, Suppliers and other stakeholders, the Authority also moves to establish an oversight infrastructure central exceptions register and compliance monitoring dashboard.

If effectively implemented this reform will provide a practical foundation for a more coordinated, data-driven and value for money approach to Public Procurement in Uganda.

The writer is a graduate trainee Corporate and Public Affairs at PPDA



WHAT PUBLIC PROCUREMENT LEADERS SAY ABOUT THE NATIONAL ROLLOUT OF EGP 2.0



The electronic government procurement system has always been a very important milestone for our public finance management system improvement because we are trying to see how we can digitize the entire public procurement system, right from planning up to the disposal.

Dr. Ramadhan Ggoobi
Permanent Secretary and Secretary to the Treasury (PSST)



"Users can now prepare their procurement plans on eGP. At PPDA, we use the system to ensure that every procurement we undertake is included in our procurement plan."

Canon Benson Turamye
Executive Director -PPDA



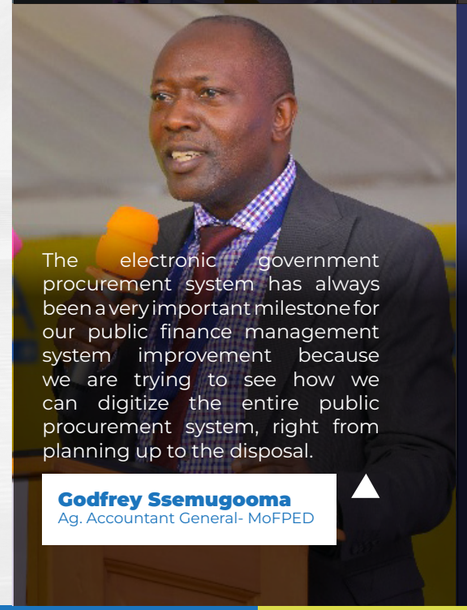
"I want to reassure Ugandans that the e-Government Procurement system we have developed is safe and secure. It is designed to promote transparency, improve efficiency and reduce opportunities for corruption by enabling users to participate directly in the procurement process without middlemen."

Dr. Aminah Zawedde
Permanent Secretary, Ministry of ICT and National Guidance, Uganda



The electronic government procurement system has always been a very important milestone for our public finance management system improvement because we are trying to see how we can digitize the entire public procurement system, right from planning up to the disposal.

Aiden David Rujumba
Commissioner Financial Management System



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Godfrey Ssemugooma
Ag. Accountant General- MoFPED

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Achen Christine
Head of Procurement and Disposal Unit, Office of the Director of Public Prosecutions.

PPDA, CSBAG Partner To Strengthen Citizen Monitoring Of Government Projects

By David Matovu



PPDA Executive Director Canon Benson Turamye shakes hands with CSBAG Executive Director Julius Mukunda after signing an MoU on Friday 21st August 2026 at the PPDA training room

PPDA and the Civil Society Budget Advocacy Group (CSBAG) signed a Memorandum of Understanding (MoU) to strengthen citizen participation in monitoring Government contracts and projects. The signing concluded a three-day Contract Monitoring System (CMS) onboarding and training engagement that happened from Wednesday 19th August 2026 to Friday 21st August 2026 at the PPDA training room bringing together representatives from 15 Civil Society Organisations (CSOs) drawn from Uganda's Central, Eastern, Northern and Western regions.

The engagement combined practical training on the upgraded CMS with discussions on how collaboration between PPDA and civil society can improve accountability in the implementation of Government projects.

Opening the workshop, Dr. Aloysius Byaruhanga PPDA Director, Performance Monitoring, emphasized the importance of accurate, complete and credible information, encouraging participants to ask challenging questions, share feedback and actively participate in the hands-on sessions. His message underscored the need for monitoring findings grounded in evidence.

During the training, the Manager, Performance Monitoring, Abaine Michael guided participants through the public procurement cycle, explaining its key stages, stakeholder responsibilities and principles, including transparency, accountability, confidentiality and non-discrimination. Participants also explored contract management responsibilities and the proper management and disposal of public assets.

The sessions further introduced participants to monitoring environmental, health, safety, gender and social inclusion safeguards on Government projects. This broadened the focus beyond physical progress to include how projects affect workers, communities and the environment.

Speaking on the final day, PPDA Executive Director Benson Turamye underscored the importance of working with civil society to extend the Authority's monitoring reach across the country. "We cannot be everywhere, and that is why collaboration with Civil Society Organizations is critical." He said.

He encouraged participants to take the training seriously and apply their knowledge to support effective monitoring of Government projects.

The MoU provides a structured framework for cooperation, enabling CSOs and communities to document implementation concerns, improve reporting and support the earlier identification of issues requiring attention.

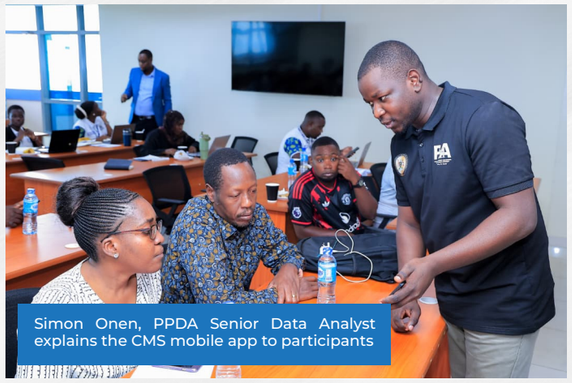
For PPDA, the partnership strengthens an essential link between public procurement oversight and citizens' experiences. It reinforces the principle that procurement does not end when a contract is awarded: its success must be reflected in projects delivered, resources responsibly utilised and communities receiving the value promised from public investment.

The writer is the Senior Officer Corporate & Public Affairs at PPDA

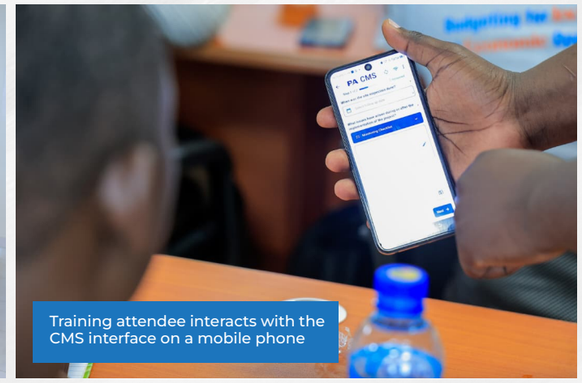


PPDA ED, Canon Benson Turamye signs MoU





Simon Onen, PPDA Senior Data Analyst explains the CMS mobile app to participants



Training attendee interacts with the CMS interface on a mobile phone



Participants who attended the three-day Contract Monitoring System training pause for a group picture with PPDA Executive Director Canon Benson Turamye and CSBAG Executive Director

PDCB at One: Building Capacity, Strengthening Procurement, Delivering National Impact

By Dalia Hassam, Senior Officer, PDCB

After completing its first full year of operations in FY 2025/26, the Procurement and Disposal Capacity Building Department (PDCB) has shown how capacity building can evolve beyond conventional training into a strategic instrument for strengthening Uganda's public procurement system. Across procurement governance, professional development, supplier support and major reform initiatives, the Department's first year focused on building the people, institutions and systems required for procurement to deliver better results.

IMPACT AT A GLANCE

9,825
Participant Engagements

176
Contracts Committee members inducted from 61 PDEs

812
PDE staff trained (101.5% of target)

255
government-aided schools reached, against a target of 20

1,066
providers and private-sector stakeholders engaged

713
participants from 263 PDEs reached on revised Standard Bidding Documents

17
training modules developed and a pool of 50 trainers established

The 9,825 participant engagements recorded during the year spanned planned, strategic and demand-driven interventions involving central and local government entities, schools, providers, universities and professional associations. Delivery was sustained throughout the year, with 2,069 engagements in Quarter One, 3,562 in Quarter Two, 2,070 in Quarter Three and 2,124 in Quarter Four, as the Department increasingly applied risk-based targeting and evidence-led programme design to respond to identified institutional and regulatory needs.

Effective procurement depends heavily on the quality of decisions made by those entrusted with oversight. PDCB therefore inducted 176 newly appointed Contracts Committee members from 61 PDEs, strengthening their understanding of their oversight and approval responsibilities, while 812 PDE staff were trained against a target of 800, covering procurement, contract management and Environmental, Social, Health and Safety (ESHS) requirements.

To sustain delivery beyond individual interventions, the Department established a pool of 50 trainers combining internal PPDA expertise with external professional knowledge, and responded to entity-specific needs through demand-driven support that reached 72 PDEs, comprising 58 Central Government entities and 14 Local Governments, and trained 1,846 participants across the procurement and disposal cycle.

Capacity building was also extended to parts of the system that are often overlooked. Government-aided schools form a significant and decentralised segment of Uganda's public procurement system, and PDCB reached 255 of them against a target of 20, substantially expanding understanding and implementation of the Guideline No. 2 of 2025 on Procurement and Disposal for Schools in institutions where procurement directly supports service delivery.

On the supply side, seven provider-development engagements reached 1,066 participants drawn from local providers, Special Interest Groups and other private-sector stakeholders, addressing responsive bid preparation, preference and reservation opportunities, sustainable procurement, ESHS considerations, ethical obligations and administrative review rights. These engagements also generated recommendations on market access, bid compliance, procedural fairness, integrity and participation through e-GP.

Looking further ahead, five student-facing engagements, including university skills sessions and a procurement-sector roundtable, reached 801 students and university staff, exposing them to technology in procurement, sustainable procurement, local content, Special Interest Groups, legal reforms and professional opportunities, and helping bridge the gap between academic preparation and professional practice.

Much of the year's work was aligned to reform. PDCB contributed to the training and change-management component of e-GP 2.0, supporting the development of training approaches, facilitator preparation and initial learning content, and building stakeholder readiness for electronic provider registration, procurement planning and procurement initiation. This role extended beyond teaching system functionality to helping people and institutions adapt to a fundamentally different way of conducting public procurement.

The Department also provided a platform for communicating and gathering feedback on emerging procurement and contract-management reforms, addressing project cost variations, standardised unit costs for roads and bridges, and aggregated procurement; four such engagements, including regional workshops in Masaka and Lira, a Kampala engagement and a national online webinar, generated 557 participant engagements. Recognizing that capacity building must reach wider audiences still, the Department undertook 11 radio and five television engagements against a target of four, delivered in both English and Luganda, making information on preference and reservation schemes, local providers, Special Interest Groups and ESHS requirements accessible to providers, potential bidders and citizens alike.

Beyond immediate training outputs, PDCB advanced the National Procurement and Disposal Capacity Building Strategy and developed 17 training modules covering all the statges of the public procurement process, sustainable and inclusive procurement, local content and market participation, contract and risk management, and modern instructional approaches. Together these establish the foundation for a more coordinated, competency-based and reform-responsive programme.

Participation figures primarily demonstrate reach, and do not on their own establish sustained system improvement. The next phase will therefore connect capacity-building interventions to measurable changes in compliance, bid responsiveness, procurement lead times, contract performance, audit-risk trends and, ultimately, service-delivery outcomes, while prioritising implementation of the National Capacity Building Strategy, rollout of updated training content, strengthened change management for e-GP 2.0, sustainable and inclusive procurement, provider development, and stronger contract and risk-management capability. The objective is clear: to convert knowledge into practice, practice into improved procurement performance, and improved performance into better public service delivery. After one year, PDCB at One is not the end of a journey but the foundation for the next stage of Uganda's procurement professionalization and reform.

The writer is the Senior Officer Procurement & Disposal Capacity Building at PPDA.



The inaugural PPDA Procurement and Disposal Capacity Building Team following a meeting with PPDA Executive Director, Canon Benson Turamye. The team has since expanded.


Participants during a capacity building session at Sunset Hotel- Jinja in April 2026


The Contracts Committee of the National Enterprise Corporation after their induction training in September 2025.



Right to Left: The Executive Director-PPDA Canon Benson Turamye, Permanent Secretary to the Treasury (PSST) MoFPED Mr. Ramathan Ggoobi, PPDA Board Chairman-CPA Julius K. Ishungisa, and the team from MTN Uganda led by Mrs. Sharon Nyaika- Head Supply Chain



PPDA Brings Tender Opportunities Closer to the Women, Youth and PWDs

By Hannah Blessed Padde

For women, youth and persons with disabilities seeking to supply Government, the first hurdle can come long before submitting a bid: knowing where to start, understanding the requirements and accessing registration support. PPDA is addressing these barriers by taking its services closer to the communities it serves.

Throughout the quarter, PPDA's Local Content team has been conducting registration, awareness and sensitisation clinics targeting Jinja, Mbale, Arua, Mbarara and Masaka. The outreach aims to strengthen inclusive participation in public procurement by helping eligible providers understand available opportunities and register on the Special Interest Groups (SIGs) database.

The initiative aims to bring information and hands-on assistance together in one accessible location. Participants receive guidance on registration requirements and support to complete the process on site, provided they have the necessary documentation. This helps reduce the distance, time and expense involved in seeking assistance, while turning interest in government business into a concrete first step towards participation.

PPDA's public outreach has directed providers to accessible venues, including Mbarara City Council Offices, Liberation Square in Masaka and Arua City Offices. These local engagements bring the Authority into direct contact with potential suppliers, allowing participants to ask questions and receive guidance closer to home.

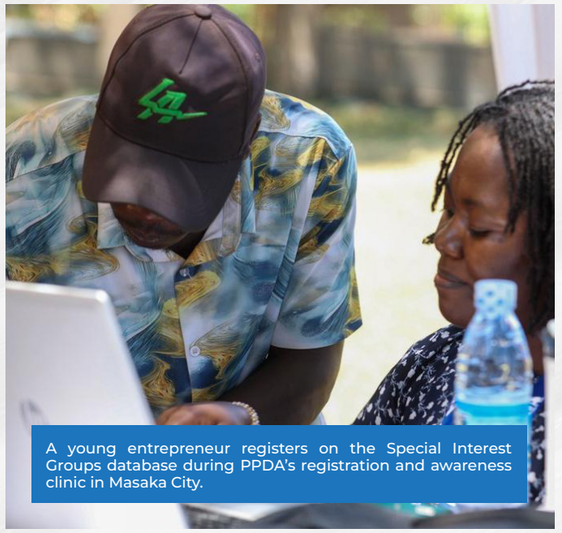
For Robert Tukamuhebwa, a youth councillor from Mbarara, that proximity made a difference. After learning about procurement opportunities at the



PPDA Manager Local Content, Ronald Tumuhairwe addresses Special Interest Groups in Masaka City during the Masaka City SIGs awareness and registration clinic

clinic, he registered on the SIGs database on the spot. He appreciated the reduced registration fee and the opportunity to engage with PPDA without travelling to Kampala, and expressed his eagerness to do business with Government.

The clinics also equip participants with knowledge that extends beyond registration. Women, youth, persons with disabilities and district officials receive sensitisation on reservation schemes, public procurement procedures, bidding, local content provisions and contract management. By explaining both the opportunities and the responsibilities involved, PPDA is helping prospective suppliers prepare for meaningful participation.



A young entrepreneur registers on the Special Interest Groups database during PPDA's registration and awareness clinic in Masaka City.

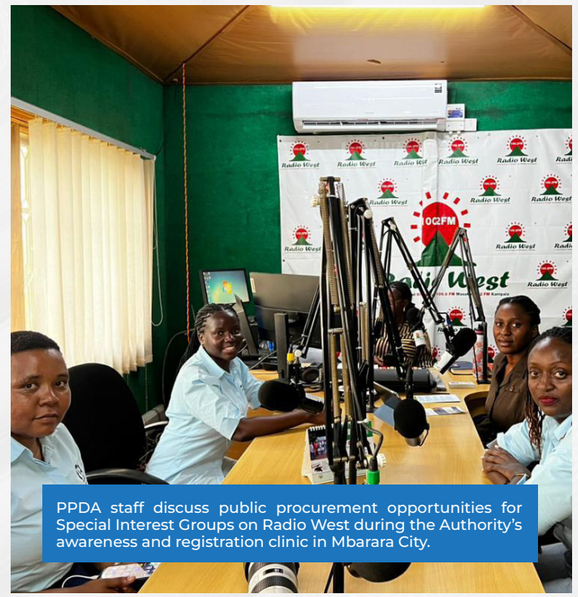
Affordability is another part of this effort. PPDA's published registration guidance sets the SIG registration fee at **UGX 50,000 per category of supplies, works or services,** supporting a more accessible entry point for eligible enterprises.

Radio talk shows across the targeted areas complement the face-to-face engagements, reaching people who may not attend the clinics and encouraging eligible providers to seek information and registration support. With regional visits scheduled to conclude in the first week of October, the programme continues to connect awareness with practical action.

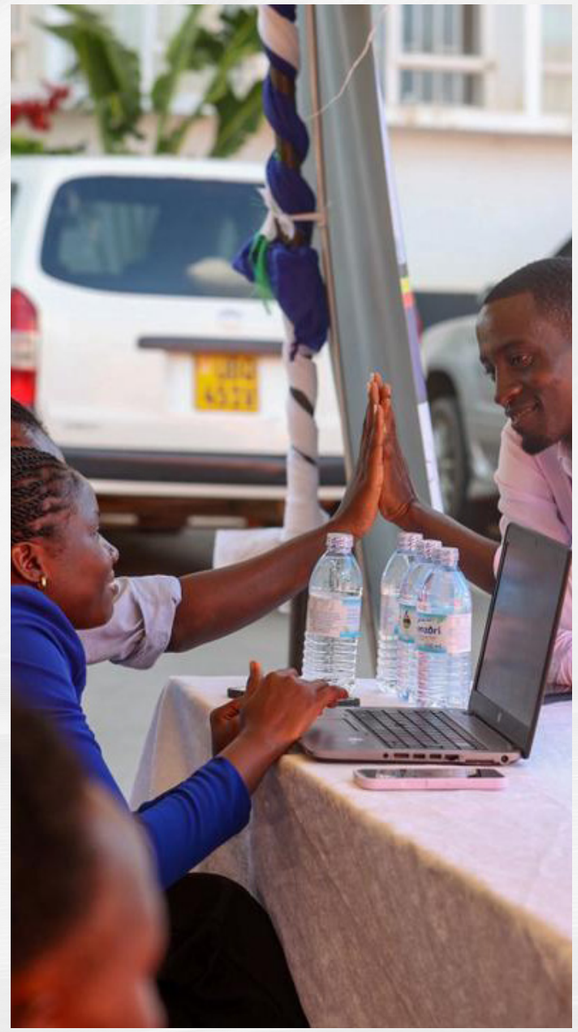
Through these interventions, PPDA is advancing its mandate of ensuring fair, competitive, transparent, non-discriminatory and value-for-money procurement and disposal standards and practices. Accessible information supports transparency; registration assistance helps address barriers to entry; and procurement education prepares a broader pool of providers to compete and deliver.

For participants such as Tukamuhebwa, the impact begins with a service brought closer, a process made clearer and an opportunity made more accessible. Each eligible provider supported to register is another step towards wider participation by women, youth and persons with disabilities in public procurement.

The writer is the Communications Officer at PPDA.



PPDA staff discuss public procurement opportunities for Special Interest Groups on Radio West during the Authority's awareness and registration clinic in Mbarara City.





PPDA Brings Public Procurement Closer to Citizens at the National Court Open Day 2026

By Charity Nyamungu

What happens when conversations about justice meet conversations about public procurement? At the 3rd National Court Open Day, 2026, the answer was clear; both are fundamentally about people, accountability and ensuring that public institutions serve citizens effectively.

Held on Thursday, 10 September 2026, at Kololo Ceremonial Grounds, the one-day event brought together members of the public, government institutions and stakeholders under the theme "Delivering Inclusive, Efficient and Effective Justice." Among the institutions taking the message of accountability and public service to the people was the Public Procurement and Disposal of Public Assets Authority (PPDA).

As Uganda's regulator of public procurement and disposal of public assets, PPDA used the platform to engage directly with the public on how procurement works, who can participate and what opportunities are available to individuals, companies and special interest groups (SIGs).

For visitors to the PPDA exhibition tent, the Open Day offered more than an opportunity to collect information. It was a chance to ask questions, seek clarification and understand how they could become part of Uganda's public procurement system.

A major focus of the Authority's engagement was the registration of special interest groups (SIGs) and the registration of individuals and companies seeking to obtain the register of providers' (ROP) certificates. The PPDA team took visitors through the registration requirements and processes, helping to demystify what can sometimes appear to be a complex process. This engagement reinforced the Authority's commitment to promoting inclusive participation in public procurement, particularly by ensuring that eligible individuals, companies and SIGs are aware of the opportunities available to them and understand how to participate.

While registration dominated many of the public engagements, another subject generated significant interest at the PPDA tent: aggregated procurement. As the conversation around achieving greater efficiency and value for money in public procurement continues to evolve, PPDA used the Open Day to share information on this emerging area.

The Authority highlighted Guideline 1 of 2026, which provides guidance on aggregated procurement, giving stakeholders an opportunity to understand this new approach and its implications for public procurement. The discussions highlighted the potential of aggregated procurement to strengthen efficiency, coordination and value for money in the use of public resources.

The Chief guest, Principal Judge, Lady Justice Jane Frances Abodo, together with Inspectorate of Government, Justice Naluzze Aisha Batala and the Chief Registrar of Courts of Judicature, visited the PPDA exhibition tent. Their visit provided an opportunity for a meaningful exchange with the PPDA team on the Authority's mandate and its role in safeguarding public resources through the regulation of public procurement and disposal of public assets. The conversation underscored the strong connection between effective public procurement and the broader pursuit of accountable and responsive governance. When public resources are procured and managed transparently, efficiently and fairly, citizens ultimately stand to benefit.

PPDA's participation, demonstrated the importance of taking public institutions and their services closer to the people. Beyond regulating procurement processes, the Authority continues to recognise the importance of public awareness, stakeholder engagement and access to information in building a procurement system that is transparent, competitive, fair and inclusive.

The event created an important space for the PPDA to listen, connect, educate and share knowledge, while reminding the public that procurement is not simply a government process, but a critical part of how public resources is translated into services and opportunities for citizens.

As the event came to a close, one message remained clear; that accountability thrives when citizens are informed, engaged and willing to ask questions. And justice, transparency and responsible public procurement are not separate goals-they are pieces of the same puzzle.

The Writer is the Senior Officer Customer Service at PPDA



PPDA Staff pose for a picture with the Principal Judge, Lady Justice Jane Frances Abodo, Inspectorate of Government, Justice Naluzze Aisha Batala and the Chief Registrar of Courts of Judicature at the PPDA exhibition tent during the National Court Open Day 2026.



A participant registers at the PPDA exhibition tent after learning about the Authority's mandate during the National Court Open Day 2026.



Participants read brochures highlighting PPDA's mandate and services during the National Court Open Day 2026.



Coming Up

Beyond the Conference Halls: Why IPPC10 Matters to Every Ugandan

By Cris Magoba

From November 3rd to 5th, 2026, Uganda will become the global meeting point for public procurement as practitioners, researchers, policymakers and development partners from across the world converge in the country for the 10th International Public Procurement Conference (IPPC10).

The International Public Procurement Conference is a globally renowned forum that brings together leading voices in public procurement from more than 100 countries. As the world's premier platform for dialogue on public procurement, the conference provides an opportunity to examine emerging trends and challenges in procurement, policy, governance, sustainability and professional practice.

The IPPC has grown significantly since its inaugural edition in 2004, held in Florida, USA, which attracted 125 participants from 24 countries alongside representatives of several international organisations. More than two decades later, the conference has evolved into a major global platform for shaping the future of public procurement.

Uganda's selection as host is itself a significant vote of confidence in the country and its institutional capacity to convene global dialogue on public procurement. The successful bid was submitted by the Uganda Management Institute in collaboration with the Uganda Tourism Board on behalf of the Government.

Lest we forget, public procurement is where Uganda's development ambitions meet the hard reality of taxpayers' money. It is where billions of shillings become roads, medicines, classrooms and water systems—or, when things go wrong, become unfinished projects, inflated costs and public frustration. In fact, public procurement is one of the least understood but most consequential aspects of government.

Thus, when Uganda hosts the (IPPC10) under the theme "Emerging Paradigm Shift in Public Procurement: Redefining Law, Technology, Governance, Theory & Practice," the country will not simply be hosting another international conference. It will be hosting a conversation about how governments around the world turn public money into public value. And that conversation could not have come at a better time for Uganda.

According to figures and studies by the Ministry of Finance, and PPDA, more than 60% of Uganda's annual budget is expended through public procurement, and it is estimated to account for between 15% to 20% of the country's GDP. These figures underscore a simple but profound reality: how Uganda procures is central to how effectively it develops.

For Uganda Management Institute (UMI), hosting IPPC10 is an important opportunity to strengthen its position as a centre of excellence in public-sector management, procurement education and applied research. UMI is not merely hosting the conference; it is bringing global scholarship and professional practice in public procurement to Uganda. With IPPC10 attracting academics, researchers, policymakers and practitioners from across the world, the conference gives UMI an opportunity to deepen international academic partnerships, expose its faculty and students to cutting-edge thinking, and raise the global profile of its programmes and research. The conference also provides a platform for Ugandan research and experience to enter international academic and policy conversations.

For the Uganda Tourism Board (UTB), the conference presents an equally important opportunity to showcase Uganda as a competitive destination for Meetings, Incentives, Conferences and Exhibitions (MICE) tourism. Bringing an international audience to Uganda creates opportunities for delegates to experience the country's tourism products, hospitality, culture and investment potential, while generating business for hotels, restaurants, transport companies, tour operators and other players across the tourism value chain. This promotes Uganda as a competitive tourism destination and positions the country as a destination for international business events.

The partnership between UMI and UTB is therefore particularly strategic: UMI brings the knowledge, scholarship and professional networks, while UTB brings the destination-marketing and tourism dimension. Together, they demonstrate how an international conference can deliver benefits well beyond the conference room—strengthening Uganda's intellectual capital, institutional networks, tourism industry and international reputation.

All said and done however, the real test begins after IPPC10. International conferences can produce impressive speeches, declarations, photographs and communiqués. Then the delegates leave, and business returns to normal.

Therefore, the significance of IPPC10 should not be measured by the number of delegates who arrive in Kampala, the papers presented or the headlines generated. Its real value will be measured by what Uganda—and the global procurement community—does with the ideas, partnerships and lessons that emerge from it. A conference of this stature should leave behind more than memories; it should leave behind stronger institutions, better practices and a renewed commitment to ensuring that public procurement delivers value for money and tangible results for citizens.

The clarion call for Uganda's participants is simply not to host a successful conference, but to use IPPC10 to tell Uganda's procurement story, learn from the best in the world and forge partnerships that can strengthen procurement.

This is also an opportunity to demonstrate that public procurement is not merely an administrative process of buying goods, works and services. It is a powerful instrument of economic transformation. It can stimulate local industry, create jobs, empower women and youth, promote innovation, support sustainable development and ensure that scarce public resources translate into better public goods and services.

When the delegates leave Kampala, the conference should not end. Its ideas should continue to influence policy, its partnerships should continue to grow, and its lessons should continue to improve how public money is spent. That would be the true measure of Uganda's success as a host—and the enduring legacy of IPPC10.

The writer is the Manager Corporate and Public Affairs at PPDA



PPDA Runs for a Cause

By Hannah Blessed



PPDA staff pose for a group photo after participating in the 2026 Rotary Cancer Run in support of the fight against cancer.





PPDA Mbale staff pose for a group photo after participating in the 2026 Rotary Cancer Run in support of the fight against cancer.

The spirit of the Rotary Cancer Run 2026 began at PPDA well before staff took to the running route. At the Authority's offices, a Cancer Run photobooth brought management and staff together, building enthusiasm for an event that connected personal wellness with a shared commitment to supporting the fight against cancer.

Executive Director Canon Benson Turamye and members of the PPDA Executive Committee joined the photobooth activities, with staff stepping in for photographs as preparations gathered momentum. The moments captured offered a lively glimpse of Team PPDA getting behind the cause and encouraged colleagues to participate.

That enthusiasm carried into the run, where PPDA staff joined fellow Ugandans in support of cancer awareness and efforts to improve access to cancer care. Responding to Rotary's "Ggwanga Mujje" call, the team became part of a wider community united around a cause affecting individuals and families across the country.

For the Authority, participation brought staff wellness and corporate citizenship into the same space. The run offered an opportunity to be physically active, spend time with colleagues outside the office and contribute to a community initiative. It gave a shared purpose to the team's participation, connecting the encouragement to keep moving with support for people affected by cancer.

The occasion also highlighted the human side of PPDA. Colleagues who ordinarily work together on procurement regulation and institutional responsibilities came together in a different setting, representing the Authority through their participation in a public cause. Management's involvement in the preparations helped make that commitment visible across the organisation.

Such activities give practical expression to corporate citizenship. They create opportunities for institutions and their staff to engage with the concerns of the communities they serve, while encouraging a workplace culture that values health and collective participation.

From the photobooth at the office to the run itself, PPDA's involvement reflected a willingness to show up together. The photographs tell a story of colleagues taking time to support a cause whose significance extends far beyond the workplace.

The writer is the Communications Officer at PPDA.

My Why: Becoming a Marathoner

By Ronald Tumuhairwe





What began as a personal commitment to my health grew into a marathon journey that has seen me complete more than 12 marathons and numerous half marathons.

The journey started in January 2024, when I completed my first marathon. Since then, I have taken on the **Kilimanjaro Marathon, Nairobi Marathon, Cape Town Marathon and Rwenzori–Kasese Marathon.** Each race presenting a different challenge, testing my endurance, preparation and resilience.

Running was not initially about competition for me. I started running as a teenager because I believed regular physical activity could help me stay healthy and keep my body strong. During the COVID-19 pandemic, running became more than exercise. It helped me stay active, clear my mind and maintain a sense of routine during an uncertain period. I later joined a running club in Naalya, where I found a community that encouraged me to take on the marathon challenge.

The races have taught me that every achievement requires preparation, discipline and resilience. I have also learnt that **big achievements are built one step at a time.** You cannot complete 42.195 kilometres in one leap; you do it by taking one step, then another, and another. I have found that the same principle applies to life.

Every finish is more than a new goal. Running is more than covering distance. It is a journey of **wellness, discipline, friendship, courage and continuous self-improvement.** My message is simple: **"Great accomplishments are achieved through consistent, deliberate progress."**



From the Treadmill to Running Half Marathons Across The Country.



My running journey began in the PPDA gym, where the treadmill was my comfort zone. Then Moses Eyou and Linda Mirembe persuaded me to try the road. Looking back, I suspect they tricked me.

Outside, there was no pause button, just hills, sunshine, boda bodas and the determination to keep going.

Since my first 10km at the Gulu Marathon in December 2025, I have completed half-marathons at Legends, Fort Portal and Rwenzori. My longest distance yet, 25km at the Kyambogo Ultra Run, tested my endurance and mental strength.

Rwenzori's Kilembe Hill deserves recognition. We walked, laughed and almost cried, but together, we conquered it!

Beyond personal milestones, I have participated in runs supporting girls' education and families affected by cancer, giving every stride a greater purpose.

Running has taught me discipline through consistent training, resilience through difficult kilometres, teamwork through encouraging runners, and excellence through continually pushing my limits. These values strengthen both my fitness journey and my contribution at PPDA.

I am grateful for PPDA's gym and support for staff wellness, and to Moses, Linda and Team Nakasero for keeping me motivated.

Next are the Makerere, Independence and C2C runs. In December, I return to Gulu for 21km, more than double my debut distance, to celebrate my first year of running.

To colleagues considering a start: take that first walk, find someone to encourage you and keep showing up. Every effort builds towards a stronger you.

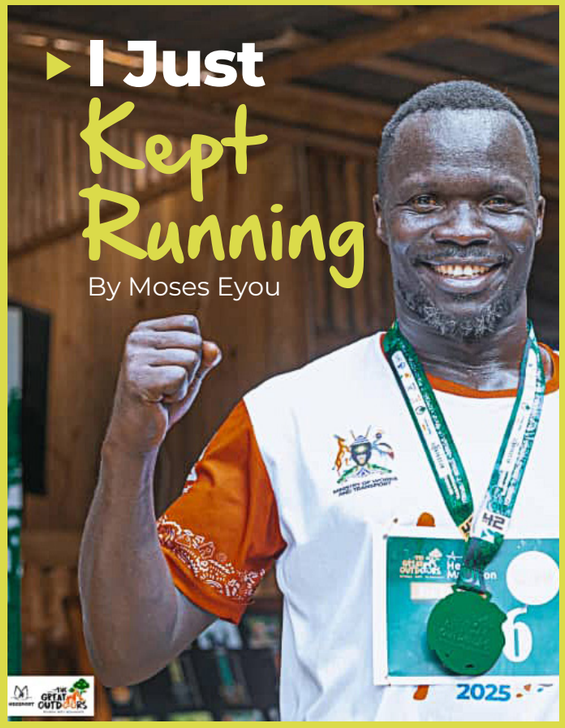
See you at the gym, or better yet, see you on the road!

– Kemie



I Just Kept Running

By Moses Eyou



I did not set out to become a marathon runner. I started with short 5 to 10-kilometre runs, not knowing where they would take me. In 2023, I joined **Team Nakasero,** where **Ronald Tumuhairwe, PPDA's Manager of Local Content,** encouraged me to take running more seriously. We started with 21-kilometre runs, and by 2024, I was participating in organised races including the **Ultras, Engineers Run and Heroes Day Run** and many other charity runs.

My first 42-kilometre race was the **Heroes Day Run in Kalanamu, near Busika.** It was a challenging trail through Bombo and Luwero, but after about four hours on the road, I crossed the finish line. That medal represented more than completing a race; it showed how far I had come from my first 5-kilometre runs.

Running has also helped me overcome a struggle with sleep. I used to sleep for only about three hours, but as I became more consistent with running, I gradually noticed an improvement. Today, I can sleep for up to six hours, a change I deeply appreciate.

Beyond the races, I have also participated in charity runs supporting children at the **Mulago Heart Institute** and the Independence Run, while encouraging colleagues to embrace running and wellness.

I am grateful to **PPDA for the gym facility,** which gave me a strong foundation in fitness and strength training and supported my journey towards becoming a marathon runner.

Looking back, there was no complicated formula. I simply started, kept showing up and kept pushing through.

I just kept running.

The medals tell one part of my story. The kilometres tell the rest.





The Power of Showing Up

By Eva Lubowa





Sometimes, an achievement begins long before the applause. For me, it began in childhood, accompanying my mother to the Golf Club of Tororo while she played golf. I did not know then that those visits would spark a lifelong love for sport.

That passion recently earned me two honors at the **2026 Sports Gala organized by the Human Resources Managers Association of Uganda: Most Valuable Player, Team Learning & Development, and Best Female Netball Player of the Year 2026.**

I participated in netball, volleyball and other sporting activities at the gala, and receiving the awards was both a proud and humbling moment. Beyond the recognition, I enjoyed the opportunity to compete, connect with others and step outside the familiar routines of professional life.

The journey in sport has taken many turns. I started with badminton and golf before discovering netball in primary school. In secondary school, I added basketball, and at Uganda Martyrs University, I played football, netball and basketball. My involvement there earned me the **Female Player of the Year Award** following the University Sports Competition.

Looking back, I realize that sport has given me much more than awards. It has taught me teamwork, resilience, discipline and confidence, while creating opportunities to build meaningful relationships with people beyond my professional role.

It has also taught me the value of participation. A sports gala can reveal talents we rarely get to use at work. A team-building activity can introduce us to a different side of a colleague. Even a professional gathering can become an opportunity to form connections that last beyond the event.

My latest awards are therefore more than trophies. They are a reminder to embrace opportunities, participate fully and be willing to step forward, even when I do not know exactly where the experience will lead.

From accompanying Mum to the golf club in Tororo to standing on podium decades later, I have learnt one thing: **you never know where showing up will take you.**

The Light Corner

SMALL JOYS WE DON'T TALK ABOUT ENOUGH

That first sip of tea when you're finally awake.

Finding money in a pocket you haven't worn in months.

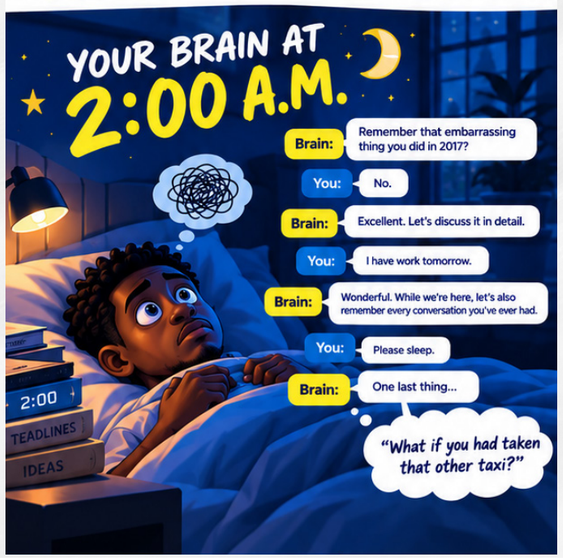
When the rain starts after you've reached home.

When someone says, "I saved you some food."

When the boda guy knows the shortcut.

Getting home and removing your shoes after a very long day.

And that magical moment when you check your mobile money balance and realise you actually have more money than you thought.





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The Ugandan Office Dictionary

noun

/ ðə ugandan ˈɔfɪs ˈdɪkʃiənri /

A definitive (and slightly sarcastic) guide to the true meaning of common office phrases in Uganda.

"I'm coming." *phrase*
Translation: I am still considering whether to come.

"Let me first check." *phrase*
Translation: This may take longer than expected.

"It's just around the corner." *phrase*
Translation: Could be five minutes. Could be a small road trip.

"We shall see." *phrase*
Translation: Nobody knows what is happening.

"I'm on my way." *phrase*
Translation: A phrase with surprisingly flexible geographical boundaries.

"Let's make it quick." *phrase*
Translation: Please prepare yourself for a meeting with several chapters.

REGISTER TO BE PART OF THE PPDA SIG DATABASE



Contributors



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CHIEF EDITOR



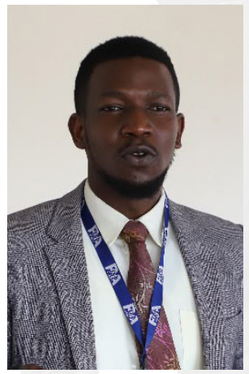
EVA NAZZIWA



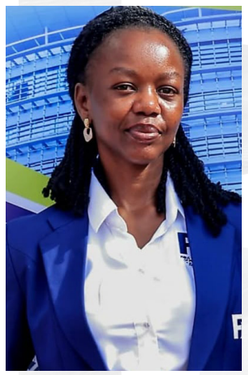
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